

4. Organize and submit meeting agendas and promptly inform all Commissioners.
5. Interact periodically with the President Director and act as a liaison between the Board of Commissioners and the Board of Directors.
6. Ensure that the information provided to all Commissioners is accurate, on time, and transparent.
7. Ensure effective communication with shareholders.
8. Organize regular performance evaluations of the Board of Commissioners, including all Committees and Independent Commissioners.
9. Facilitate the effective contribution of the Independent Commissioners and establish constructive relationships among the Commissioners.

Board of Commissioners' Meeting

Board of Commissioners' Meeting Policy

Based on the Company's Articles of Association, Telkom's Board Manual, and OJK Regulation No. 33/POJK.04/2014, the Board of Commissioners is required to hold meetings at least once a month or whenever deemed necessary, as well as to hold joint meetings with the Board of Directors at least once every three months or as needed. A meeting is considered to have reached a quorum if more than half of the members of the Board of Commissioners are present. Decisions in meetings are made by consensus. If consensus cannot be reached, decisions are made based on a majority vote of the members present or represented. In the event of a tie, the decision will follow the opinion of the chair of the meeting.

Implementation of Meetings in 2025

Throughout 2025, the Board of Commissioners held 26 internal meetings and 8 joint meetings with the Board of Directors. The following table shows the frequency of attendance of Board of Commissioners members at internal meetings and the attendance of Board of Commissioners and Board of Directors members at joint meetings during 2025:

Board of Commissioners' Internal Meeting Agenda in 2025

No.	Date	Meeting Agenda															
1.	Monday, January 6, 2025	a. Discussion Proposal of Release Commitment Budget CAPEX Phase I 2025															
		b. Others: Period of Assignment of KEMPR Members															
	Attendance List	BPSB	RM	SK	IS	MRP	AMS	IR	BDA	WI	ARP	OD	RS	DA	YS	IN	RR
		✓	✓	✓	✓	✓	-	✓	✓	✓	N/A	N/A	N/A	N/A	N/A	N/A	N/A
2.	Tuesday, January 7, 2025	Update Batam Data Center															
	Attendance List	BPSB	RM	SK	IS	MRP	AMS	IR	BDA	WI	ARP	OD	RS	DA	YS	IN	RR
		✓	✓	✓	✓	✓	-	✓	✓	✓	N/A	N/A	N/A	N/A	N/A	N/A	N/A
3.	Tuesday, January 14, 2025	Discussion of 2025 Board of Directors' Collegial KPI															
	Attendance List	BPSB	RM	SK	IS	MRP	AMS	IR	BDA	WI	ARP	OD	RS	DA	YS	IN	RR
		✓	✓	✓	✓	✓	-	✓	-	✓	N/A	N/A	N/A	N/A	N/A	N/A	N/A
4.	Tuesday, February 11, 2025	Discussion of the 2025 - 2029 RJPP															
	Attendance List	BPSB	RM	SK	IS	MRP	AMS	IR	BDA	WI	ARP	OD	RS	DA	YS	IN	RR
		✓	✓	✓	✓	-	✓	N/A	✓	✓	N/A	N/A	N/A	N/A	N/A	N/A	N/A
5.	Wednesday, February 19, 2025	Discussion of TelkomGroup Talent for 2025															
	Attendance List	BPSB	RM	SK	IS	MRP	AMS	IR	BDA	WI	ARP	OD	RS	DA	YS	IN	RR
		✓	✓	✓	✓	-	✓	N/A	-	✓	N/A	N/A	N/A	N/A	N/A	N/A	N/A

No.	Date	Meeting Agenda															
6.	Monday, March 17, 2025	a. Discussion of InfraCo-Carve Out															
		b. Integrated Audit Progress Report for Financial Year 2024															
		c. 2025 Remuneration Proposal															
		d. Adjustment of the Duties of the Board of Commissioners															
	Attendance List	BPSB	RM	SK	IS	MRP	AMS	IR	BDA	WI	ARP	OD	RS	DA	YS	IN	RR
		✓	✓	✓	✓	✓	-	N/A	✓	✓	N/A	N/A	N/A	N/A	N/A	N/A	N/A
7.	Tuesday, April 15, 2025	Discussion Proposal of Share Buyback															
	Attendance List	BPSB	RM	SK	IS	MRP	AMS	IR	BDA	WI	ARP	OD	RS	DA	YS	IN	RR
		N/A	✓	✓	✓	✓	-	N/A	✓	✓	N/A	N/A	N/A	N/A	N/A	N/A	N/A
8.	Wednesday, April 30, 2025	GMS Preparation:															
		a. Audit Committee Presentation regarding KAP Proposal															
		b. Alternative Proposal for the Chairman of GMS															
	Attendance List	BPSB	RM	SK	IS	MRP	AMS	IR	BDA	WI	ARP	OD	RS	DA	YS	IN	RR
		N/A	-	✓	-	✓	✓	N/A	✓	✓	N/A	N/A	N/A	N/A	N/A	N/A	N/A
9.	Monday, May 26, 2025	Preparation of the Board of Commissioners' Note for the Period Before the AGMS to the New Board of Commissioners															
	Attendance List	BPSB	RM	SK	IS	MRP	AMS	IR	BDA	WI	ARP	OD	RS	DA	YS	IN	RR
		N/A	✓	✓	✓	✓	-	N/A	✓	✓	N/A	N/A	N/A	N/A	N/A	N/A	N/A
10.	Tuesday, June 10, 2025	Formation of the Board of Commissioners' Organ and Division of Duties															
	Attendance List	BPSB	RM	SK	IS	MRP	AMS	IR	BDA	WI	ARP	OD	RS	DA	YS	IN	RR
		N/A	✓	✓	✓	N/A	N/A	N/A	N/A	N/A	✓	✓	✓	✓	✓	N/A	N/A
11.	Monday, June 23, 2025	a. Discussion Proposal of the Board of Directors Regulation on Cooperation (PD Kerja Sama)															
		b. KEMPR Report on Company Performance Ytd May 2025															
		c. Audit Committee Report on Co-Lead Investigation Task Force's Follow-up Finding															
	Attendance List	BPSB	RM	SK	IS	MRP	AMS	IR	BDA	WI	ARP	OD	RS	DA	YS	IN	RR
		N/A	✓	✓	✓	N/A	N/A	N/A	N/A	N/A	✓	✓	✓	✓	✓	N/A	N/A
12.	Tuesday, July 8, 2025	a. Discussion Proposal of 2025 Contingency Plan Document															
		b. Discussion Proposal of Organizational Changes/Organizational Transformation															
	Attendance List	BPSB	RM	SK	IS	MRP	AMS	IR	BDA	WI	ARP	OD	RS	DA	YS	IN	RR
		N/A	✓	✓	✓	N/A	N/A	N/A	N/A	N/A	✓	✓	✓	✓	✓	N/A	N/A
13.	Monday, July 28, 2025	Discussion Proposal of Phase II CAPEX Release for 2025															
	Attendance List	BPSB	RM	SK	IS	MRP	AMS	IR	BDA	WI	ARP	OD	RS	DA	YS	IN	RR
		N/A	✓	✓	✓	N/A	N/A	N/A	N/A	N/A	-	✓	✓	✓	✓	N/A	N/A
14.	Wednesday, July 30, 2025	a. Report on Co-Lead Investigation Task Force's Follow-up Finding Progress (Task Force Report)															
		b. Company Performance Evaluation Update Ytd June 2025															
		c. Amendment to the Articles of Association															
		d. Alternative Proposal for the Chairman of EGMS															
		e. Remuneration and Contract Extension of the Board of Commissioners															
	Attendance List	BPSB	RM	SK	IS	MRP	AMS	IR	BDA	WI	ARP	OD	RS	DA	YS	IN	RR
		N/A	✓	✓	✓	N/A	N/A	N/A	N/A	N/A	✓	✓	✓	✓	✓	N/A	N/A

No.	Date	Meeting Agenda
15.	Friday, August 29, 2025	a. Approval of the Proposal to Establish Organization One Level Below the Board of Directors: Group Business Operations
		b. Discussion Proposal of Candidates for Subsidiary Management
		c. Others:
		i. Explanation Proposal for Self-Estimated Price of TelkomGroup Audit Costs for Financial Year 2025
		ii. Nomination of Audit Committee Members from Non-Commissioner Elements
Attendance List		BPSB RM SK IS MRP AMS IR BDA WI ARP OD RS DA YS IN RR
		N/A ✓ ✓ ✓ N/A N/A N/A N/A N/A ✓ ✓ ✓ ✓ ✓ N/A N/A
16.	Wednesday, September 17, 2025	a. Division of Duties of the Board of Commissioners
		b. Telkom's Participation in the Ministry of Communication and Digital's 1.4 Ghz Broadband Auction Tender
Attendance List		BPSB RM SK IS MRP AMS IR BDA WI ARP OD RS DA YS IN RR
		N/A ✓ ✓ N/A N/A N/A N/A N/A N/A ✓ ✓ - ✓ - ✓ N/A
17.	Friday, September 19, 2025	Follow-up Discussion on Telkom's Participation in the Ministry of Communication and Digital's 1.4 GHz Broadband Auction Tender
Attendance List		BPSB RM SK IS MRP AMS IR BDA WI ARP OD RS DA YS IN RR
		N/A ✓ ✓ N/A N/A N/A N/A N/A N/A - ✓ ✓ ✓ ✓ ✓ N/A
18.	Sunday, September 21, 2025	Discussion of Additional Explanation on Request for Approval from the Board of Commissioners Regarding Initiation of Participation in Selection of User of 1.4 GHz Radio Frequency Band for Broadband Wireless Access Services in 2025
Attendance List		BPSB RM SK IS MRP AMS IR BDA WI ARP OD RS DA YS IN RR
		N/A ✓ ✓ N/A N/A N/A N/A N/A N/A - ✓ ✓ ✓ ✓ ✓ N/A
19.	Friday, September 26, 2025	Decision Making on:
		a. Capital Investment for Stages 3 and 4 of Batam Data Center Project
		b. Strategic Fit Project Falcon Approval - Acquisition of All Telkomsigma Shares in TDE
Attendance List		BPSB RM SK IS MRP AMS IR BDA WI ARP OD RS DA YS IN RR
		N/A ✓ ✓ N/A N/A N/A N/A N/A N/A ✓ ✓ ✓ ✓ ✓ ✓ N/A
20.	Monday, October 27, 2025	Discussion and Decision Making on:
		a. CSS Proposal for 2026 - 2028
		b. InfraCo: Response and Final Approval of Partial Separation of Wholesale Fiber Connectivity Business and Asset (Phase-I) by PT Telkom Indonesia (Persero) Tbk ("Telkom") to PT Telkom Infrastruktur Indonesia ("TIF") within InfraCo Project ("Separation")
		c. Proposal of RKAP 2026 Secretariat of the Board of Commissioners
Attendance List		BPSB RM SK IS MRP AMS IR BDA WI ARP OD RS DA YS IN RR
		N/A ✓ ✓ N/A N/A N/A N/A N/A N/A ✓ ✓ ✓ ✓ ✓ ✓ N/A
21.	Monday, October 27, 2025	a. Decision Making on Second Draft Proposal of RKAP 2026 and Release of CAPEX 2026
		b. Discussion of 2022 - 2024 LTI Grant
Attendance List		BPSB RM SK IS MRP AMS IR BDA WI ARP OD RS DA YS IN RR
		N/A ✓ ✓ N/A N/A N/A N/A N/A N/A ✓ ✓ ✓ ✓ ✓ ✓ N/A
22.	Wednesday, November 19, 2025	Decision Making on:
		a. Decision Making on Proposal of Directors' Individual KPI for 2025
		b. Report on 2026 Collegial KPI Submission Plan for the Board of Directors to Danantara
Attendance List		BPSB RM SK IS MRP AMS IR BDA WI ARP OD RS DA YS IN RR
		N/A ✓ - N/A N/A N/A N/A N/A N/A ✓ ✓ ✓ ✓ ✓ ✓ N/A

No.	Date	Meeting Agenda															
23.	Monday, December 1, 2025	Update from the Board of Directors regarding:															
		a. Telkomsel's continued investment in GoTo															
		b. Development of Strategic Holding's socialization with SEKAR															
		c. Others															
	Attendance List	BPSB	RM	SK	IS	MRP	AMS	IR	BDA	WI	ARP	OD	RS	DA	YS	IN	RR
		N/A	✓	✓	N/A	N/A	N/A	N/A	N/A	N/A	✓	✓	✓	✓	✓	✓	N/A
24.	Sunday, December 7, 2025	Update on Preparation for Extraordinary General Meeting of Shareholders in December 2025															
	Attendance List	BPSB	RM	SK	IS	MRP	AMS	IR	BDA	WI	ARP	OD	RS	DA	YS	IN	RR
		N/A	✓	✓	N/A	N/A	N/A	N/A	N/A	N/A	✓	✓	✓	✓	N/A	✓	✓
25.	Tuesday, December 16, 2025	Division of Duties of the Board of Commissioners after Extraordinary General Meeting of Shareholders on December 12, 2025															
	Attendance List	BPSB	RM	SK	IS	MRP	AMS	IR	BDA	WI	ARP	OD	RS	DA	YS	IN	RR
		N/A	✓	✓	N/A	N/A	N/A	N/A	N/A	N/A	✓	✓	✓	✓	N/A	✓	✓
26.	Tuesday, December 30, 2025	a. Proposal for Write-off of Accounts Receivable															
		b. 2026 RKAP Proposal (Fourth Submission)															
		c. Others															
	Attendance List	BPSB	RM	SK	IS	MRP	AMS	IR	BDA	WI	ARP	OD	RS	DA	YS	IN	RR
		N/A	✓	✓	N/A	N/A	N/A	N/A	N/A	N/A	✓	✓	✓	✓	N/A	✓	✓

Remarks:

BPSB Bambang Permadi Soemantri Brodjonegoro**RM** Rizal Malarangeng**SK** Silmy Karim**IS** Ismail**MRP** Marcelino Rumambo Pandin**AMS** Arya Mahendra Sinulingga**IR** Isa Rachmatarwata**BDA** Bono Daru Adji**WI** Wawan Iriawan**ARP** Angga Raka Prabowo**OD** Ossy Dermawan**RS** Rionald Silaban**DA** Deswandhy Agusman**YS** Yohanes Surya**IN** Ira Novianti**RR** Rofikoh Rokhim

Recapitulation of the Board of Commissioners' Attendance at Internal Meeting up to May 2025

No.	Name	Position	Total of Meeting	Total of Attendance	Percentage of Attendance (%)
1.	Bambang Permadi Soemantri Brodjonegoro ¹⁾	President Commissioner/ Independent Commissioner	6	6	100
2.	Bono Daru Adji	Independent Commissioner	9	7	78
3.	Wawan Iriawan	Independent Commissioner	9	9	100
4.	Arya Mahendra Sinulingga	Commissioner	9	3	33
5.	Isa Rachmatarwata ²⁾	Commissioner	3	3	100
6.	Ismail	Commissioner	9	8	89
7.	Marcelino Rumambo Pandin	Commissioner	9	7	78
8.	Rizal Malarangeng	Commissioner	9	8	89
9.	Silmy Karim	Commissioner	9	9	100

Remarks:

1) Resign on April 10, 2025.

2) Since February 7, 2025, he has been carrying out state obligation, so there is no obligation to attend the meeting.

Recapitulation of the Board of Commissioners' Attendance at Internal Meeting since June 2025

No.	Name	Position	Total of Meeting	Total of Attendance	Percentage of Attendance (%)
1.	Angga Raka Prabowo	President Commissioner	17	14	82
2.	Ismail ¹⁾	Commissioner	9	8	89
3.	Ossy Dermawan	Commissioner	17	17	100
4.	Rionald Silaban	Commissioner	17	16	94
5.	Rizal Malarangeng	Commissioner	17	17	100
6.	Silmy Karim	Commissioner	17	16	94
7.	Deswandhy Agusman	Independent Commissioner	15	15	100
8.	Yohanes Surya ²⁾	Independent Commissioner	15	14	93
9.	Ira Noviarti ³⁾	Independent Commissioner	11	11	100
10.	Rofikoh Rokhim ⁴⁾	Independent Commissioner	2	2	100

Remarks:

1) Until September 16, 2025.

2) Until December 12, 2025.

3) Since September 16, 2025.

4) Since December 12, 2025.

Recapitulation of the Board of Commissioners' and Board of Directors' at Joint Meeting Agenda in 2025

No.	Date	Meeting Agenda																	
1.	Thursday, January 30, 2025	a. Performance Ytd December 2024																	
		b. BoC Concern Routine: Progress of InfraCo and FMC																	
	Attendance List of BOC	BPSB	RM	SK	IS	MRP	AMS	IR	BDA	WI	ARP	OD	RS	DA	YS	IN	RR		
		√	√	√	√	√	√	√	√	√	N/A	N/A	N/A	N/A	N/A	N/A	N/A		
	Attendance List of BOD	RA	AF	BSW	BW	FMVR	HB	HS	HW	MFR	DS	MA	WS	AAS	VY	NH	FRD	SS	HC
		-	√	√	-	√	√	√	√	√	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
2.	Friday, February 28, 2025	a. Performance Ytd January 2025																	
		b. BoC Concern Routine: Progress of InfraCo and FMC																	
	Attendance List of BOC	BPSB	RM	SK	IS	MRP	AMS	IR	BDA	WI	ARP	OD	RS	DA	YS	IN	RR		
		√	√	√	√	√	√	N/A	√	√	N/A	N/A	N/A	N/A	N/A	N/A	N/A		
	Attendance List of BOD	RA	AF	BSW	BW	FMVR	HB	HS	HW	MFR	DS	MA	WS	AAS	VY	NH	FRD	SS	HC
		√	√	√	√	√	√	√	√	√	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
3.	Monday, March 24, 2025	a. Performance Ytd February 2025																	
		b. Others:																	
		i. Progress of the Board of Directors' Follow-up on the Board of Commissioners' Advice																	
		ii. Proposal of Share Buyback																	
	Attendance List of BOC	BPSB	RM	SK	IS	MRP	AMS	IR	BDA	WI	ARP	OD	RS	DA	YS	IN	RR		
		√	√	√	√	√	√	N/A	√	√	N/A	N/A	N/A	N/A	N/A	N/A	N/A		
	Attendance List of BOD	RA	AF	BSW	BW	FMVR	HB	HS	HW	MFR	DS	MA	WS	AAS	VY	NH	FRD	SS	HC
		√	√	√	√	√	√	√	√	√	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

No.	Date	Meeting Agenda																			
4.	Friday, May 2, 2025	a. Performance Ytd April 2025 and Step to be Taken by the Board of Directors to Restore Performance in May 2025																			
		b. BoC Concern: Progress on Achieving Financial and Business Target: 5 Bold Moves by Q1 2025																			
		c. 2025 GMS Update: Planned Use of Net Profit for Financial Year 2024																			
Attendance List of BOC	BPSB	RM	SK	IS	MRP	AMS	IR	BDA	WI	ARP	OD	RS	DA	YS	IN	RR					
	N/A	✓	✓	✓	✓	✓	N/A	✓	✓	N/A	N/A	N/A	N/A	N/A	N/A	N/A					
Attendance List of BOD	RA	AF	BSW	BW	FMVR	HB	HS	HW	MFR	DS	MA	WS	AAS	VY	NH	FRD	SS	HC	AK	BSDP	
	✓	✓	✓	✓	✓	✓	✓	✓	✓	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
5.	Monday, May 26, 2025	a. Company Performance Ytd April 2024																			
		b. BoC Concern:																			
		i. Regular: FMC and InfraCo Update																			
		ii. Thematic: FGD Update on Stock, Data Center, and Starlink																			
Attendance List of BOC	BPSB	RM	SK	IS	MRP	AMS	IR	BDA	WI	ARP	OD	RS	DA	YS	IN	RR					
	N/A	✓	✓	✓	✓	✓	N/A	✓	✓	N/A	N/A	N/A	N/A	N/A	N/A	N/A					
Attendance List of BOD	RA	AF	BSW	BW	FMVR	HB	HS	HW	MFR	DS	MA	WS	AAS	VY	NH	FRD	SS	HC	AK	BSDP	
	✓	✓	✓	✓	✓	✓	✓	✓	✓	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
6.	Wednesday, June 25, 2025	Company Performance Ytd May 2025																			
Attendance List of BOC	BPSB	RM	SK	IS	MRP	AMS	IR	BDA	WI	ARP	OD	RS	DA	YS	IN	RR					
	N/A	✓	✓	✓	N/A	N/A	N/A	N/A	N/A	✓	✓	✓	✓	✓	N/A	N/A					
Attendance List of BOD	RA	AF	BSW	BW	FMVR	HB	HS	HW	MFR	DS	MA	WS	AAS	VY	NH	FRD	SS	HC	AK	BSDP	
	N/A	N/A	N/A	N/A	N/A	✓	N/A	N/A	N/A	✓	✓	N/A	✓	✓	✓	✓	✓	✓	N/A	N/A	
7.	Wednesday, July 30, 2025	a. Presentation of Update from the Board of Directors regarding Subsidiary Streamlining Program																			
		b. Main Points of CSS Proposal 2026 – 2028																			
Attendance List of BOC	BPSB	RM	SK	IS	MRP	AMS	IR	BDA	WI	ARP	OD	RS	DA	YS	IN	RR					
	N/A	✓	✓	✓	N/A	N/A	N/A	N/A	N/A	✓	✓	✓	✓	✓	N/A	N/A					
Attendance List of BOD	RA	AF	BSW	BW	FMVR	HB	HS	HW	MFR	DS	MA	WS	AAS	VY	NH	FRD	SS	HC	AK	BSDP	
	N/A	N/A	N/A	N/A	N/A	✓	N/A	N/A	N/A	✓	✓	N/A	✓	✓	✓	✓	✓	✓	N/A	N/A	
8.	Wednesday, October 29, 2025	Discussion of the Company's Performance Update Ytd July 2024																			
Attendance List of BOC	BPSB	RM	SK	IS	MRP	AMS	IR	BDA	WI	ARP	OD	RS	DA	YS	IN	RR					
	N/A	✓	✓	N/A	N/A	N/A	N/A	N/A	N/A	✓	✓	✓	✓	✓	✓	N/A					
Attendance List of BOD	RA	AF	BSW	BW	FMVR	HB	HS	HW	MFR	DS	MA	WS	AAS	VY	NH	FRD	SS	HC	AK	BSDP	
	N/A	N/A	N/A	N/A	N/A	✓	N/A	N/A	N/A	✓	N/A	✓	✓	✓	✓	✓	✓	N/A	✓	N/A	

Remarks:

BPSB Bambang Permadi Soemantri Brodjonegoro
RM Rizal Malarangeng
SK Silmy Karim
IS Ismail
MRP Marcelino Rumambo Pandin
AMS Arya Mahendra Sinulingga
IR Isa Rachmatarwata
BDA Bono Daru Adji
WI Wawan Iriawan
ARP Angga Raka Prabowo
OD Ossy Dermawan
RS Rionald Silaban

DA Deswandhy Agusman
YS Yohanes Surya
IN Ira Novianti
RR Rofikoh Rokhim
RA Ririek Adriansyah
AF Afriwandi
BSW Budi Setyawan Wijaya
BW Bogi Witjaksono
FMVR FM Venusiana R
HB Honesti Basyir
HS Heri Supriadi
HW Herlan Wijanarko

MFR Muhamad Fajrin Rasyid
DS Dian Siswarini
MA Muhammad Awaluddin
WS Willy Saelan
AAS Arthur Angelo Syailendra
VY Veranita Yosephine
NH Nanang Hendarno
FRD Faizal Rochmad Djoemadi
SS Seno Soemadji
HC Henry Christiadi
AK Andy Kelana
BSDP Budi Satria Dharma Purba